DEAR FRIENDS,

2016 was a year of great accomplishment for the San Francisco Maritime National Park Association.

We succeeded in achieving many important goals. Highlights of our proudest moments included a $850,000 dry dock restoration for our historic submarine, USS Pampanito, and raising a ceremonial sail aboard the 1895 lumber schooner C.A.Thayer in celebration of the Centennial of the National Park Service, with our partner the San Francisco Maritime National Historical Park.

Our education programs were operating at their highest capacity ever, serving over 12,000 schoolchildren led by the award-winning Age of Sail program. We also ran our Youth Boat Building, Explorers, Gold Rush, USS Pampanito Science School and Overnight education programs. Never has it been more important for students to appreciate our West Coast maritime heritage and environment. Learning about our maritime past will help future generations better understand the importance of human engagement with the sea, whether it be commerce or marine ecology.

Our new Visitor Center at Historic Pier 45 opens in early 2017. It will serve as an educational resource for tourists and the local community, with information and exhibits to interpret the stories of two historic vessels and how each served their country during World War II: the submarine, USS Pampanito, and the Liberty Ship, SS Jeremiah O’Brien.

We are optimistic that 2017 will be another successful year for the Association with your support and participation. We couldn’t do it without you!

John Tregenza
Executive Director

Charles Hart
President
The San Francisco Maritime National Park Association serves as a “friends” group to the San Francisco Maritime National Historical Park, garnering community support for one of the most unusual national parks. The historic ships at Hyde Street Pier, the Maritime Museum building and collections, as well as the Aquatic Park lagoon and historic pier, all serve as national maritime treasures. They are a repository of information and resources that we help make available to the public through education programs, special events, fundraising and public relations.
The Association works to bring the world of San Francisco’s maritime past to life for millions of guests who visit the Maritime Park and Historic Pier 45 each year.

• In 2016, over 12,000 schoolchildren, 4th through 6th grade, attended the award-winning “Age of Sail” environmental living history program and Pampanito Science School. They experienced lessons in teamwork, self-reliance and problem solving, and learned basic Science, Technology, Engineering, and Math applications. These programs are offered as day or overnight experiences to schools, scouts, and other youth groups.

• Ranger-led tours brought thousands of 4th graders to the park with the “Every Fourth Grader in the Park” program, helping them experience and learn about West Coast maritime history.

• The Youth Boat Building program, in partnership with San Francisco’s Downtown High School, resumed after the tragic passing of instructor Ed Cavanaugh. This program provides at risk high school age children the opportunity to earn their GED before perhaps having to drop out of school. Students learn to use math, hand tools, problem solving and teamwork to build a wooden boat from scratch during the semester. We anticipate full attendance capacity for this popular program during the coming year.

• The USS Pampanito hosted scout troops for Pampanito Overnights, and other programs, serving a total of over 1,800 kids and adults, and giving them the experience of spending a night aboard a real World War II submarine.

• Our Maritime Summer Camp was successful in doubling attendance in 2016. Kids were able to go sailing, conduct environmental experiments, tour historic ships and gain an appreciation of our amazing San Francisco waterfront.
2016 was a year of celebration and festivities. The Association and the Maritime Park depend on support from members, the public, and volunteers both financially and in hands-on involvement.

- The National Park Service celebrated its 100th anniversary, in honor of the NPS Centennial, and several events were held to help with the celebration.
- In February 2016, the Association hosted a 1920s-style dinner/dance with entertainment aboard the ferryboat Eureka.
- Festival of the Sea returned in August as the official Maritime Park Centennial Celebration. A full day of activities included a sandcastle contest, maritime demonstrations, and maritime sea music.
- The new sails for the C.A. Thayer were raised aboard the vessel as part of the centennial celebration, with a special ceremony and rechristening of this historic 19th century lumber schooner.
- The Association hosted a Gala in September to commemorate the National Park Service Centennial with a wine and champagne reception aboard the ferryboat Eureka. We raised over $143,000 to help support the Association and Park activities.
- Members received new reciprocal admission benefits, and Sea Letter continues as our main publication to interpret local and West Coast maritime history.
- Historic Pier 45 and the USS Pampanito were the site for the 2016 SF Maritime Beerfest, attended by over 400 guests who sampled a variety of local brews and nibbles from local restaurants.
The Association is proud to support the Maritime Park’s preservation of its collections, as well as that of the submarine, USS Pampanito. Many exciting preservation projects were launched and fundraising efforts accomplished in 2016.

- Over $150,000 was raised by the Association for a set of new sails for the historic lumber schooner C.A. Thayer.
- The Association was successful in receiving a matching grant from the National Maritime Heritage Grant Program for $52,000 for a structural survey of the ferryboat Eureka, and will be seeking the matching funds during FY 2017.
- Several temporary and part-time staff were hired through the Association to work on special projects for the park.
- Over $35,000 was raised for a new Maritime Museum Documentary film to interpret the art, architecture and artistry of the building.
- Approximately $850,000 was raised from individual, corporate, in-kind donations and grants for the 2016 USS Pampanito Dry Dock Campaign.

The Association oversees the World War II submarine, USS Pampanito, located at Historic Pier 45 in San Francisco. Entrance fees from the submarine support its continued care and the Association preservation and education programs.

- A successful two-year Campaign to Preserve the Pampanito resulted in the Association taking the submarine to dry dock and having hundreds of thousands of dollars of preservation and restoration work performed at Bay Ship & Yacht in Alameda. A “welcome back” event was held in November 2016.
- “The Triangle” space at Historic Pier 45 underwent major renovations and will be opening in 2017 as a new Visitor Center to interpret the history of the submarine and the SS Jeremiah O’Brien Liberty Ship, also docked at Pier 45.
- Every year the Lost Boat Ceremony at Historic Pier 45 commemorates submariners lost at sea, a tradition that is both heartfelt and moving. Several hundred observers attended in May 2016.
DONORS
JANUARY 1, 2015 TO DECEMBER 31, 2016

CORPORATE
$20,000+
Bay Ship & Yacht

$10,000+
Pasha Group

$5,000+
Wells Fargo Advisors

$2,500+
Association of Marine Underwriters
Carr-Mcclellan Cippiono’s Northern California Carpenters Port of San Francisco

$1,000+
Fisherman’s Wharf Merchants Association

$250+
CS Marine Constructors

FOUNDATIONS & GOVERNMENT
$50,000+
The National Maritime Heritage Grant Program

$20,000+
The Henry Mayo Newhall Foundation

$10,000+
The Callison Foundation Miranda Lux Foundation Mr. Tom Escher, Red & White Fleet Wells Fargo Foundation

$5,000+
San Francisco Heritage Foundation The Woodard Family Foundation

$2,500+
Mr. John Briscoe Mr. Eric Danoff Ms. Andrea Donohue & Salesforce Mrs. Harry Morgan Mr. Brian Mullins

$1,000+
Anonymous Mr. Edward Arens Mr. Philip Bowles Mr. Vince Casalaina Mr. Ken Glidewell Ms. Arlene Inch Mrs. Lucy Jewett Mrs. Patricia Kelso Mr. Patrick Kenealy Mr. & Mrs. Bill & Gail Skarich

$500+
Ms. Patricia Angell Mr. James Byrnes Mr. Tom Crowley Ms. Sallie Griffith Mr. Prescott Stone

$250+
Mr. Dean Anderson Mr. Scott Atthowe & Ms. Patricia Thomas Mr. Mark Balodis Mr. Tom Benet Mr. Greg Bettencourt Mr. Robert Bernheim Ms. Eleanor Boba & Mr. Alan Humphrey Ms. Brooke Carlson Mr. John Colver Mr. Copely Crosby Ms. Stephanie Douglass & Mr. Gary Goerss Mr. Fred Gerard Mr. Thomas Durst & Ms. Emma Durst Mr. Rolland Feller Mr. Larry Goodman Ms. Anne Halsted Mr. Nick Hoppe Mr. Lawrence & Capt. Lynn Korwatch Mr. James Kyser Mr. Bob Leet Mr. Mark & Sunny McKee Mr. John Andrew McQuown Mr. Charles Purvis Mr. & Mrs. Melville Owen K. Ned Rankin Mr. Richard Raso Mr. Charles Rennie III & Ms. Teresa Nakashima Mr. Kevin Richards Mr. Adolph Rosekrans Dr. David Sanchez Mr. William Schlotter Mr. & Mrs. Bill & Gail Skarich Mr. Sloan Upton Mr. Russell Wallace

$100+
Ms. Claire Allen Ms. Gertrude Allen Mr. Gordon Amrein
Mr. Richard Alvarez
Mr. Steven Anderson
Mr. David Arleen
Ms. Sherilyn Aures
Ms. Nancy Axelrod
Mr. Raul Baca
Mr. Eric Bailey
Mr. John Baker
Mr. Gerald Bellows
Mr. Michael Bennett
& Ms. Leslie Larson
Mr. Robert Biehler
Mr. Owen Bottler
Mr. Carl Bowler
Mr. Anthony Boas
Mr. Forrest Booth
Mr. Robert Bosch
Mr. John Brennan
Mr. Anton Bruehl
Mr. Eugene Brodsky
Ms. Rebecca Brubaker
Mr. Joe Bunker
Ms. Jean Burke
Mr. Mark Caplin
Mr. Lyle Cavin
Mr. Chuck Charlton
Mr. Dale Champeau
Mr. Jon Churnin
Mr. & Mrs. Raymond Conrady
Mr. Gary Coomber
Mr. Dan Costello
Mr. John Coulter
Mr. Frank Cunard
Mr. James DeLoach
Mr. Robert Dockendorff
Mr. Alexander Dolata
Mr. Raymond Donohue
Ms. JoAnne Dunec
Educational Tall Ship, Inc.
Mr. Richard Enstad
Mr. Eric Eschen &
Ms. Ann M. Blessing
Mr. Stuart Etzler
Mr. Stanley Everett
Ms. Julie Exley
Mr. John Farrell
Ms. Dorothy Findlater
Mr. Glen Fisher
Mr. Robert Flynn
Mr. Bruce Frager
& Ms. Tina DiRienzo
Mr. Robert Freise
Mr. Paul Freitas
Mr. Thomas Foote
Mr. Peter Frazier
Mr. Mark Freund
Mr. David Gallagher
Mr. Rob Gallagher
Mr. Richard Geiger
Mr. E. Norman George
Mr. William George
Mr. Daniel Gonzalez
Mr. Jay Graham
Mr. George Hall
Mr. Robert Harms
Mr. Charles Hart
Mr. Stanley Hayes
Mr. Alvis Hendley
G.M. Hetherington
Mr. Alan Hicks
Mr. Phelps Hobart
Mr. John Hodge
Mr. James Holland
& Ms. Kim Brink
Mr. Ira Jacknis
Haonan Jia
Mr. William Jakel
Ms. Coralie Kenton
Gurusimran Khalsa
Morgan Kulla
Mr. William Langenberg
Mr. James Lee
Ms. Noemi Levine
& Mr. Jeff Gurnard
Chelcie Liui
Loren Lyall
Mr. Dennis Magri
& Ms. Linda Di Matteo
Mr. Carl Marvin Jensen
Ms. Carol Karp
& Mr. Victor Glushko
Ms. Joanne Kipp &
Mr. Richard Honey
Mr. Gerald Koch
Mr. James Kyser
Mr. Tom LaTour
Mr. & Mrs. James Lazarus
G.B. Levine
Mr. Nicholas Leonudakis
Mr. David Lightfoot
Mr. James Little
John & Kim Lloyd
Longshoremen’s
Memorial Association
Mr. & Mrs. Dexter Lowry
Mr. James Ludvig
Ted & Jo Anne Lyman
Mr. Gage McKinney
& Ms. Ilka Weber
Leslie MacDonald
Mr. Douglas Mcabee
Ms. Sunny McKee
Mr. George McLaughlin
Mr. John Mahoney
Mr. Ronald Malouf
Mr. Donald Marcus
Mr. Phil Matticola
Ms. Wendy Mazzoni
Ms. Judy Mayne
B. Meyer
Mr. James Miller
Mr. Charles Mitchell
Mr. & Mrs. John Molinari
Mr. Wayne Moon
Mr. Bruce Morgenthaler
Mr. Thomas Mulhern, Jr.
Ms. Virginia Murrillo
Mr. David Nelson
Mr. Gary Oates
Mr. Rovert O’Donnell
Mr. & Mrs. Terrence Oertel
Mr. & Mrs. Harald
& Janet Oyen
Mr. Mike Pack
Ms. Yolanda Papapietro
Mr. Judson Parsons
Mr. Michael Pearson
Mr. Robert Powell
Ms. Melissa Powers-Depauw
Ms. Megan Price
Mr. D.J. Puffert
Mr. Larry Pulley
Mr. Nick Raggio
Harold & Suzanne Raphael
Cosette Radliff
Mr. Alan Rice
Mr. David Retz
& Mr. Terry Meyerson
Mr. Dan Roam
Mr. Paul Rosenberg
Mr. Richard Rosenberg
Mr. Larry Rosenberger
Ms. Christina Rosenthal
Mr. Allen Rudolph
Mr. Chauncy Rucker
Mr. Bob Ryan
Mr. Hendrik Rysdorp
Ms. Shirley Sachsen
D. Grover Sams
Ms. Bonnie Savage
Mr. John Sechler
J. Milton Seropan
Mr. Dan Schneider
Ms. Jean Sherwood
Mr. Rick Scurich
Mr. John Scott
Mr. Don Silva
Ms. Joyce Slater
& Mr. Tim Main
Mr. Gary Smith
Mr. Henry Smith
Mr. Kenneth Sproul
Ms. Irene Stachura
Mr. Everett Stanley
Mr. Peter Straus
& Ms. Lilli C. Byers
Mr. Zach Stewart &
Ms. Annie Sommerville
Mr. Raymond Sullivan
Mr. Tom Swartz
Mr. Peter Swentzel
Mr. David Taylor II
Ms. Glynis Takalo
Mr. Walter Timmerman
Mr. Charles Tosi
Ms. Denise Turner
Mr. Edward Ueber
Ms. Sonia Underdown
Mr. Kenichi Uyeda
Mr. Ronald Victor
Mr. Christian A.
Von Hassell
Mr. Michael Walford
Mr. Hans Warrick
Ms. Jessica Weiss
Ms. Linda White
Mr. Peter Wiley
Mr. Charles Wilkenson & Ms. Melanie Ito
Mr. Joss Wilson
Mr. Harvey Wittenberg
Ms. Sondra Zentner & Ms. Sophie Neubert

SPECIAL PROJECTS
C.A. THAYER
$80,000+
Mr. Jack Lapidos

$60,000+
Mr. Brian Thayer Mullins

$10,000+
Fund for People in
the Parks

$1,000+
Mr. Mark Hagopian

**USS PAMPANITO RESTORATION**
$190,000+
The National Maritime Heritage Grant Program, National Park Service

$150,000+
Mr. Richard O. DeAdley

$60,000+
Bay Ship & Yacht

$20,000+
Estate of Charles “Black Bart” Bartholomew
Matson Navigation Company

$10,000+
Mr. Kevin Fong
Bancroft-Clair Foundation
Mr. Jack Lapidos

$5,000+
Mr. Tom Crowley

$1,000+
Mr. James Byrnes
Mr. Stephen Cuff
Mr. & Mrs. Troy Daniels
Ms. Sallie Griffith
Mrs. Lucy Jewett
Mr. Charles Rennie III & Ms. Teresa Nakashima
Mr. & Mrs. Bill & Gail Skarich
Mr. Aaron Washington
Mr. Craig Williams
Mr. Richard Mark Veleson
Mr. Thomas Benet
Mr. Kenneth Berner
Hippolyuta Productions
Mr. Thor Lauritzen
Mr. Robert Rawlins
Mr. Adolph Rosekrans
Mr. Michael Simmons
Mr. Charles Staufenberg
Ms. Katherine Chaitin
Mr. Tom LaTour
Mr. John Mahoney
Mr. Bruce Morgenthaler
Mr. Richard Rosenberg
Mr. Steven Anderson
Ms. Margaret Area
Mr. David Varleen
Mr. Barry Bauer
Mr. Greg Bettencourt
Mr. Ariel L. Bleicher
Mr. Louis Bodiford
Mr. Forrest Booth
Mr. Lyle Cavin
Mr. Russ Charvonia
Mr. Curtis Chew
L. Chew
Lippman Choy
Jack Colbert
Ms. Karen Duffy
Mr. John Fisher
Mr. Robert Flynn
Mr. Robert Fong
Ms. Nanna Lea Fox
Mr. William George
PM. Griffiths
Mr. Donald Hanson
Mr. John Haynes
Mr. Lawrence & Capt. Lynn Korwatch
Mr. Ven Kuxkens
Mr. James Kyser
Mr. Robert Lange
Ms. Karen Leong
Mr. Thomas Liston
Loren Lyall
Mr. Dennis Magri & Ms. Linda Di
Mr. Norman Marks
Mr. Jack Maxfield
Mr. Robert McEwan
Mr. Martin McNair
Mr. Leon Milburn
Mr. Lincoln Mitchell
Mr. John Molinari
Mr. David Nelson
Mr. Richard Netherwood
Mr. Richard Raso
Mr. John Schwartz
Mr. John Schler
Mr. Ken Shirriff
Mr. William Tandler
Mr. Charles Tosi
Mr. Sloan Upton
Mr. Paul Vehling
Mr. Michael Warren
Mr. Carl Wieman
Mr. Ken Winans
Mr. Harvey Wittenberg
Mr. Barry Wong
### Statement of Financial Position

**September 30, 2016**

<table>
<thead>
<tr>
<th>Assets:</th>
<th></th>
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<tr>
<td>Current Assets:</td>
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<td>Prepaid Expenses</td>
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<td>Fixed Assets, Net</td>
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<td>Permanently Restricted Cash</td>
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<td>Total Assets</td>
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<table>
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<tr>
<th>Liabilities and Net Assets</th>
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<td>Current Liabilities:</td>
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<td>Account Payable and Accrued Expenses</td>
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<td>Deferred Revenue</td>
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<td>Undesignated</td>
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<td>Total Net Assets</td>
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| Total Liabilities and Net Assets | $860,572 |

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### Statement of Activities and Changes in Net Assets

**Year Ended September 30, 2016**

<table>
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<tr>
<th>Support and Revenue:</th>
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<tr>
<td>Ship Admissions</td>
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<table>
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<tr>
<th>Expenses:</th>
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<td>Program Services</td>
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<td>Community Education Programs</td>
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<td>Interpretation and Preservation</td>
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<td><strong>Total Supporting Services</strong></td>
<td><strong>872,903</strong></td>
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| **Total Expenses** | **2,686,763** | **100.00%** |

| Changes in Net Assets | 46,059 |

| Net Assets, Beginning of Year | 594,260 |
| Net Assets, End of Year | 640,319 |

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The financial information on this page is derived from the Association’s financial statements, which were audited by the accounting firm Ernst & Young LLP. Copies of the complete audited financial statements are available upon request by calling the Department of Finance and Administration at (415) 561-6662 extension 1002.